





# Interprétation / interpretation / interpretación

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## SUSTAINABLE CITIES" PLATFORM











#### **VVSG**

Association of Towns and Municipalities of Flanders

#### **BRULOCALIS**

Association of Towns and Municipalities of Brussels

#### **UVCW**

Association of Towns and Municipalities of Wallonia

#### **RIKOLTO**

NGO

ECHOS COMMUNICATION NGO



Study "Non-Western visions of the sustainable city".



**Newsletter** 

# A series of 3 seminars





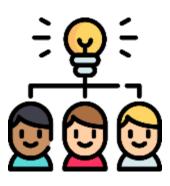
### 07/09

First session:
principles,
challenges,
concepts and
prospects



### 28/09

Second session: practical application and exchange of experience



### 16-20/10

Third session by language group: mapping needs, strengths and weaknesses

# Speakers



Franck Kinninvo, Expert in decentralisation and communication, Executive Director of the "Le Municipal" foundation, member of the Africities strategic group of UCLG Africa (Benin)



**Dr. Theresia Gunawan**, Innovation expert and lecturer, Catholic University of Parahyangan, Bandung, (Indonesia)



**Dr. Mahmouth Diop**, Director of the Kaolack Regional Development Agency, Director of the Kaolack Territorial Accompaniment Centre and UCLGA/ALGA Certified Territorial Accompanist (Senegal)

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SEPTEMBER, 2023

**BANDUNG FOOD SMART CITY** 

# CO-CREATION IN FOOD SECURITY







OUR

COLLABORATION

OUTLINE

CO CREATION

\_\_\_\_\_ LESSON LEARNED

# BANDUNG HIGHLIGHT ON FOOD SECURITY

Ninety-five percent of the food supply in Bandung city comes from surrounding areas near Bandung.



# BANDUNG HIGHLIGHT ON FOOD SECURITY

**FOOD WASTE** 

60% of waste in landfill is food waste

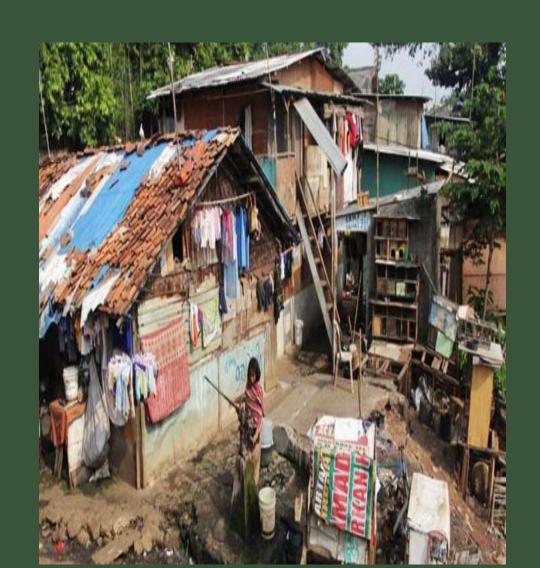


# BANDUNG HIGHLIGHT ON FOOD SECURITY

#### **POVERTY**

In 2021, the poverty rate in Bandung was 112.5 thousand people (4.37 percent),

with the extreme poverty rate amounting to 1,920 people.



## BANDUNG

# HIGHLIGHT ON

FOOD SECURITY



Number of Stunting in Indonesia

2021	2022
24. 4%	21.6 %

**STUNTING** 

### Food Security Stakeholders



# THE AIMS OF COLLABORATION















# COMMUNITY-BASED URBAN FARMING BURUAN SAE

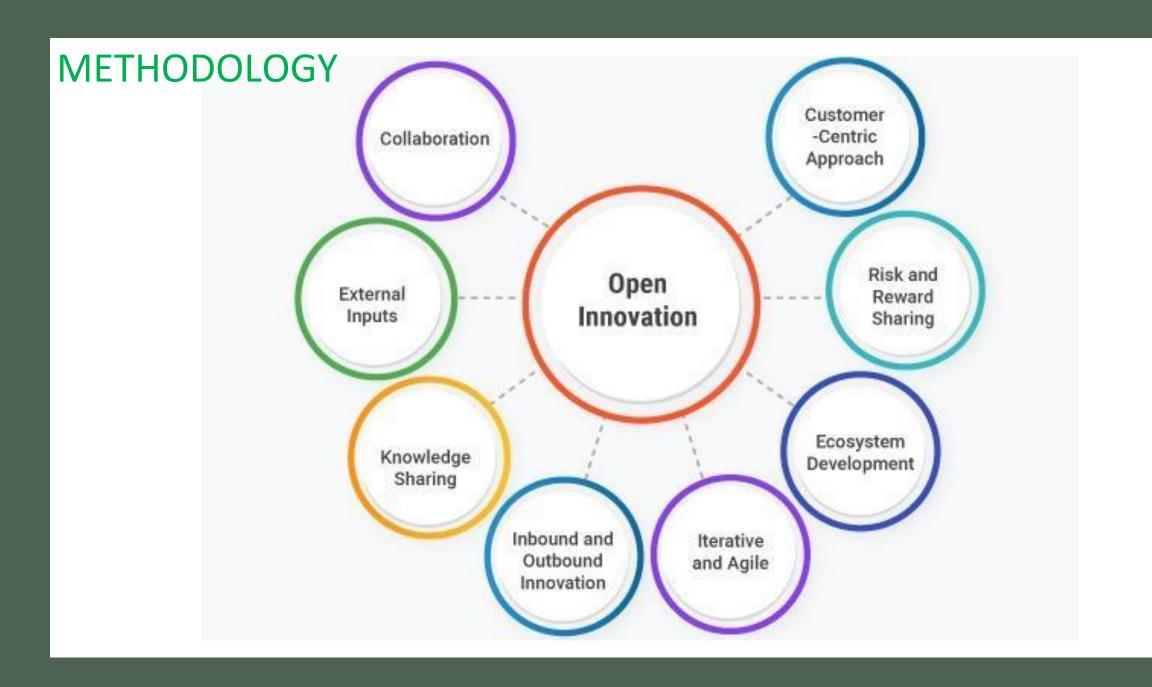


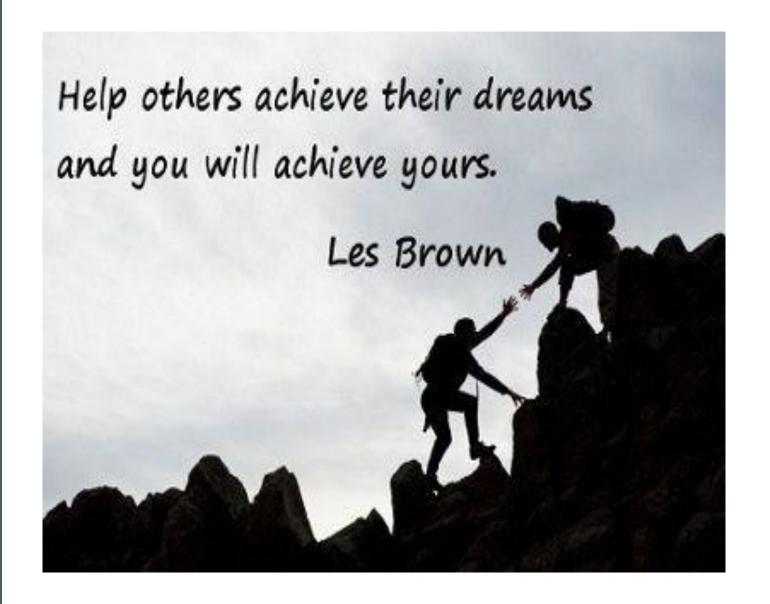


**CO CREATION** 

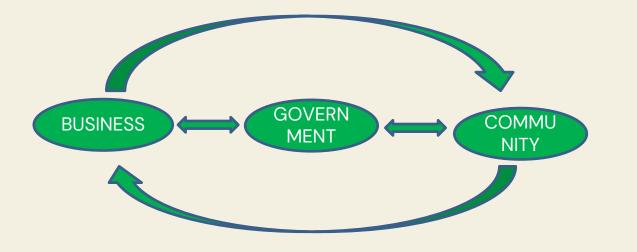
WE DEFINE CO-CREATION AS A WAY OF COLLABORATING AND DEVELOPING A VALUE. 2023





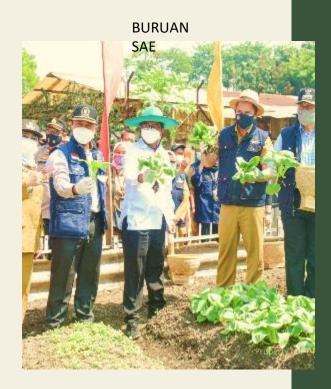


We help government
We help MUFPP
We help NGO's
We help business
We help media
We help other
campuses
We help community



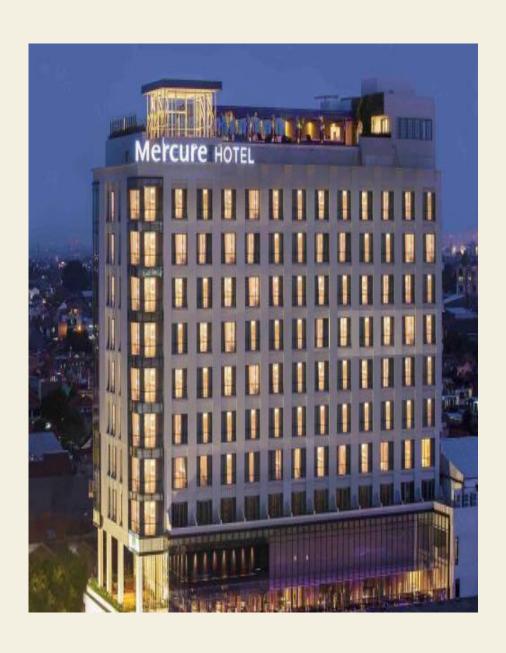
PT PINDAD





# MANTAP (maunya tanam apa?)

CO- CREATION
"WE GROW as You WISH



# Mercure Hotel Planet 21

**CO-CREATION** 

"Can you supply our vegetables need?"

GOVERNMENT- BUSINESS -ACADEMIC- COMMUNITY- NGO ( RIKOLTO- GSSI )

# URBAN FARMING IN CO- CREATION CIRCULAR ECONOMY AND CIRCULAR ORGANIC









Restaurant Hotel Cafe



Food Sharing
Application

KOTA BERBAGI



Orphanage Nursing House

Integrated Healthcare Center (Posyandu) Stunting Area



Community

#### G-20- U-20 INTERNATIONAL CONFERENCE

### CO CREATION- GOVERNMENT X UNPAR X RIKOLTO X MUFPP X EU X BURUAN SAE



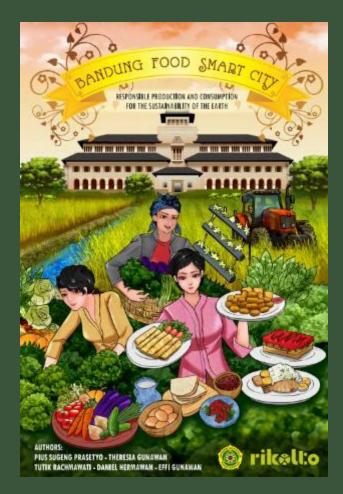
#### G-20- U-20 DECLARATION

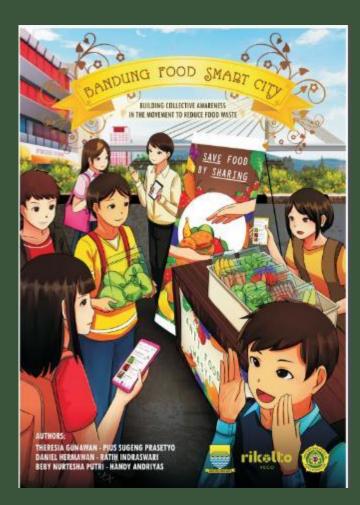
# CO CREATION- GOVERNMENT X UNPAR X RIKOLTO X MUFPP X EU X BURUAN SAE X BUSINESS X MEDIA





### **PUBLICATIONS**







1 st Book - 2019 2 sd Book - 2021 3 rd Book - 2023

# CO-CREATION FOOD REGULATION BY BANDUNG FOOD SECURITY STAKEHOLDERS





# BENEFIT OF FOOD SECURITY CO- CREATION

Developing Community interactions

(Gathering, Sharing and Growing)



# BENEFIT OF FOOD SECURITY CO- CREATION

Reducing the number of stunts by providing nutritious foods



# BENEFIT OF FOOD SECURITY CO- CREATION

Economical
value – reducing
cost of
accessing
healthy food



# Maintaining high levels of commitment and engagement

**CHALLENGE OF CO- CREATION** 



• Sharing benefits among all parties involved- includes financial profit and other benefits.

**CHALLENGE OF CO- CREATION** 

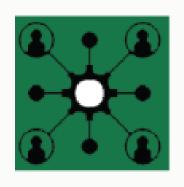


CHALLENGE OF CO- CREATION

Parties involved in co-creation may have different interests ex: profit, better products, better services and better environment.











PERSONAL Benefit



SIMULTANEOUS ROLE







RESULTS

# FOOD SECURITY CO-CREATION

- •Growing Number of Urban farming communities
- •(375 communities)
- •and still counting......



# LESSON-LEARNED OF BANDUNG CO-CREATION



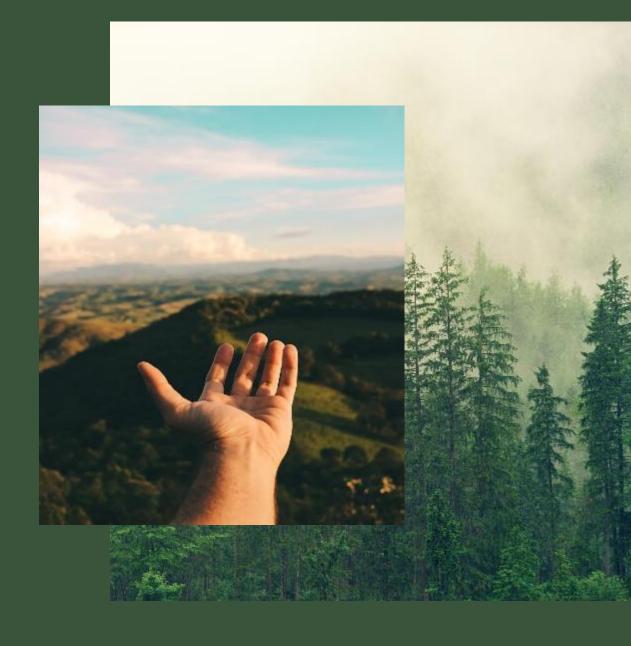
L3C

- LEADERSHIP
- COMMUNICATION
- COLLABORATION
  - HOW

# THANK YOU

# TERIMA KASIH

- www.bandungbfoodsmartcity.com
- Bandung Food Smart City



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# TERRITORIAL COACHING IN THE TRANSFORMATION OF THE SALT INDUSTRY IN THE KAOLACK REGION: THE ESSENTIAL CONTRIBUTIONS OF THE SOCIOGRAM AND THE "PRO ACTION CAFÉ" TOOL IN THE TERRITORIAL COORDINATION OF THE APPROACH

Webinar organised by the Sustainable Cities Platform 28 September 2023

Dr Mahmouth DIOP

Director of the Kaolack
Territorial Coaching Centre and
Director of Kaolack PREDA

#### **OUTLINE OF THE PRESENTATION**

- 1. Context
- 2. Why have we chosen to address the structural transformation of the regional economy through territorial coaching: the case of the salt industry?
- 3. How? By what means? With what tools?
- 4. What are the results and effects?
- 5. What happens next?



#### **CONTEXT**

2016: the President of the Kaolack Departmental Council travelled to the Oriental region to see the Territorial Coaching programme in action, and then entered into a South-South decentralised cooperation agreement with the President of the Oriental Regional Council.

2017: the first reflections are taking shape in Kaolack, with the support of the coaching territorial Senegal focal point set up by Echos Communication and UCLGA.

2018: The Kaolack Territorial Coaching Centre was inaugurated on 4 February 2018 by Presidents Biioui and Ndiaye, in the presence of Mr Sow, Director of the Office of the Minister for Territorial Governance, the President of the Kaye Regional Council and the President of the Kaye Chamber of Commerce.

June 2018: launch of the Centre's operational activities



# WHY WE HAVE CHOSEN TO ADDRESS THE STRUCTURAL TRANSFORMATION OF THE LOCAL AND REGIONAL ECONOMY THROUGH TERRITORIAL COACHING

The absolute need to put in place initiatives and solutions to enable the development of the economy, businesses, jobs, etc. to meet the aspirations of the people of the region.

The region, which is essentially agricultural, rural and marine, has a wealth of resources that are insufficiently exploited and hold great potential.

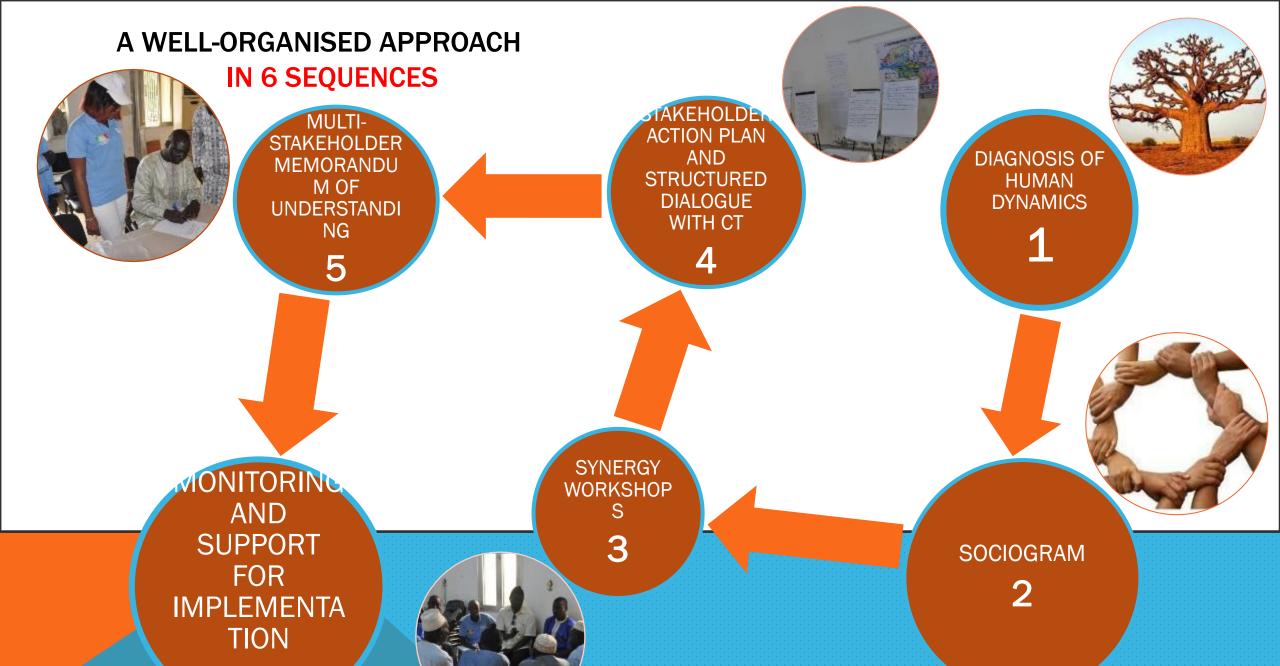
We felt that Territorial Coaching was an innovative, relevant and appropriate approach to driving this change:

- Reveal the potential of the region's dynamic forces to converge and facilitate the adoption of behaviours, skills and visions that will enable real dialogue and change to take place.
- deliver concrete results: restore trust between stakeholders, develop proposals for appropriate and diversified solutions by stakeholders on the ground.









#### THE SOCIOGRAM: CHARACTERISTICS AND INTERPRETATION

The sociogram is a tool used to identify all the players in a sector of activity and their interaction within a given area. It was used to assess the human dynamics of the salt industry at the start of the territorial coaching process.

#### Benefits of the sociogram:

- a. Identifying the players
- b. Characterise the dynamics of the relationship between them
- c. Highlighting the "holes" in relationships
- d. Propose a common vocabulary around which we can debate
- e. To offer a tool that can be used to develop the best change strategy for moving towards an improved future.

# PRO ACTION CAFÉ TOOL: CHARACTERISATION OF THE APPROACH

- A space for creative and inspiring conversation
- Based on a set of integrated principles that reveal a deeper, living way of working
- Generate ideas, share knowledge, stimulate innovative thinking and analyse options for action on known topics or issues, all in a relaxed atmosphere.

#### Course

- Inclusion circle to connect participants to each other and to the session to follow.
- The facilitator asks the participants to think of a question that they would like to put to the group, that they would like to clarify and to which they have a personal connection.
- Everyone meditates in silence for a short while (possibly a set time), then the leader suggests that those who have a question to ask briefly share it with the group.

Questioners stand up and move to a table where their questions will be dealt with. The other participants sit down until all the tables are full.

(1 questioner + 3 or 4 participants).

#### WHAT RESULTS AND EFFECTS FOR THE SALT INDUSTRY

After 3 months of regional coordination, players in the salt industry presented their priority action plan, organised into 5 areas and 21 actions, to local players, government departments and development partners. The plan was unanimously approved, enabling the signing of a multi-stakeholder memorandum of understanding to implement the action plan.

#### Coaching the players throughout the process has also made it possible to:

- A positive change in the behaviour of those involved in the salt industry;
- Communication and dialogue between local authorities and between stakeholders;
- Providing impetus, leadership and impetus to local areas
- Generate considerable economic and financial spin-offs, with the turnover of the Regional Salt Cooperative rising from 80 million in 2018 to 1.4 billion in 2020, thanks to the purchase of their quality produce by major national companies such as PATISSEN.



#### AND NOW?

- Pursuing the structural transformation of the local and regional economy to make the Sine Saloum cluster (Kaolack, Fatick and Kafrine regions) a driving force behind the country's development. Several sectors have already expressed a desire to be supported by territorial coaching: processing of agricultural products, market gardening, crafts, horticulture, etc.
- The integration of the territorial coaching approach within local authorities, local administrations
  and partners, as an essential practice for sustainable development and good territorial
  governance, in response to the many demands already expressed: migration, youth employment entrepreneurship, waste, environment, etc.
- The continuation and perpetuation of the Territorial Coaching Centre at the service of all, not only in the Kaolack region, but also at the service of the territory, the country and the subregion.
- Implementing and monitoring the results, actions and solutions arising from the territorial coaching work
- Strengthening the leadership of elected representatives to implement this innovative approach



This involves formalising an ambitious territorial coaching programme for the period 2023 - 2025, jointly developed with partners, local authorities, government departments, funding agencies, etc.

#### THANK YOU FOR YOUR KIND ATTENTION

#### **Contacts:**

- E-mail: <u>centredecoachingterritorialdekaolack@gmail.com</u>
- Facebook: https/web.facebook.com/centre-coaching-territorial-kaolack
- Tel: +221 77 499 95 51 / +221 33 942 24 42



















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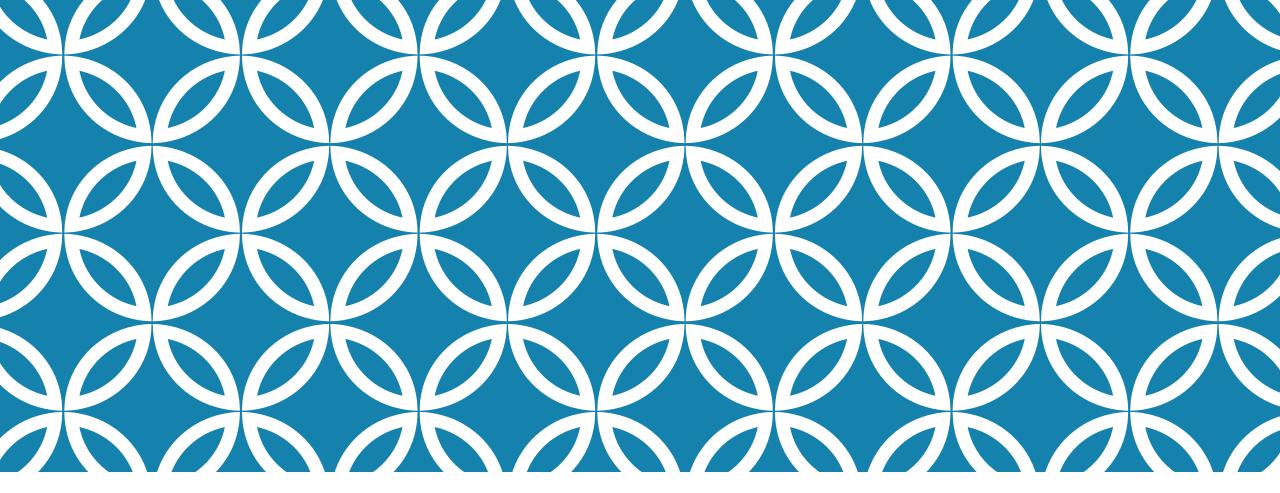
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# CHALLENGES AND PROGRESS OF CITIZEN PARTICIPATION IN BENIN - FOCUS ON THE TOWN OF COPARGO

**ONLINE FROM COTONOU, 28 SEPTEMBER 2023** 

### Franck S. KINNINVO,

Expert in communication and local governance, Public Policy Analyst and Evaluator

kinninvofranck@gmail.com

www.lemondelocal.com

# PRESENTATION PLAN

### INTRODUCTION

## I- CITIZEN PARTICIPATION

- **A- Definition of terminology**
- **B-** Levels of citizen participation and some tools

### II- THE EXEMPLARY CASE OF THE COPARGA MUNICIPALITY

- A- The existing system
- **B-** Results and outlook

# **CONCLUSION**



# INTRODUCTION

- Structural reform of the decentralisation sector underway in Benin
- Territorial authorities = the institutional framework for the exercise of grassroots democracy and the privileged place for citizen participation in the management of local public affairs (art. 24 of the Code of Territorial Administration).
- This provision lays the foundations for local democracy, synonymous with citizen participation, good governance and the development of the various players within local authorities.
- •Accountability has been promoted as an essential tool for citizen participation. However, the people to whom it is addressed are not informed in advance about the public policies for which they are being held accountable.
- •Grassroots players share this view and agree on the need to..:
  - Improve the content of the notion of citizen participation,
  - Assessing the opportunities offered by local autonomy to local players in this area
  - Inspire a renewal of grassroots democracy.

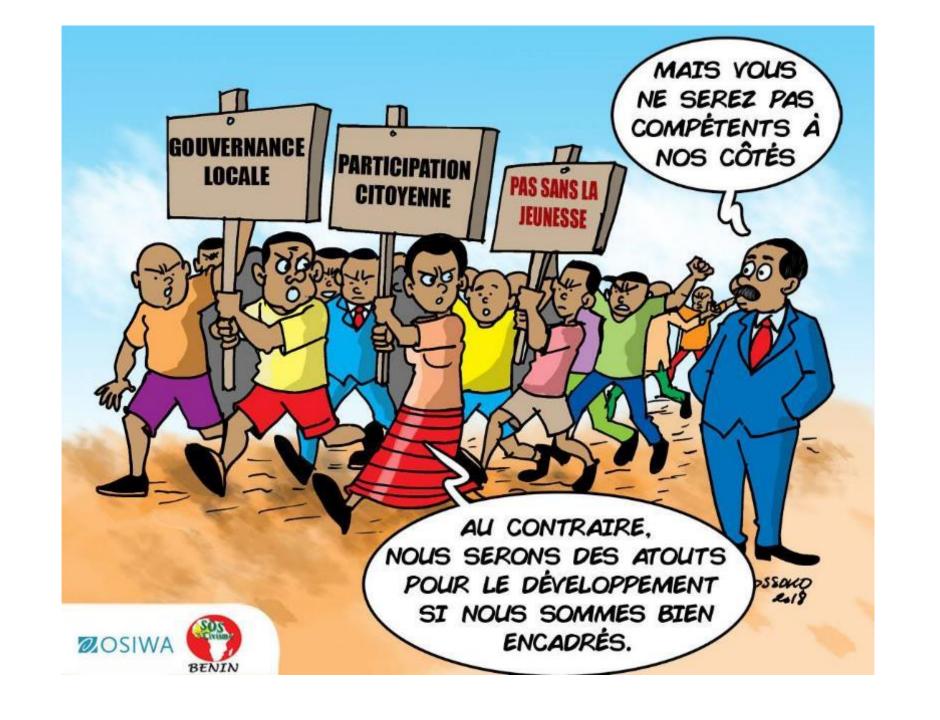
# I- THE CONCEPT OF CITIZEN PARTICIPATION

# A- Definition of terminology

- Participation refers to very diverse forms of intervention such as collaboration, competition, contribution, association, assistance, joint venture, profit-sharing or partnership... This definition already shows the importance of citizen participation. (source: <u>legal dictionary</u>)
- □ According to Régis Debray La République expliquée à ma fille, 1998, "A citizen is someone who participates voluntarily in the life of the city. He shares with his fellow citizens the power to elect and, if need be, to be elected."

# I- THE NOTION OF CITIZEN PARTICIPATION (CONTINUED)

- □Citizen participation at local level is a direct local democracy mechanism that allows elected representatives and public administration (municipal) managers to involve citizens in the decision-making process of all kinds, outside voting periods.
- Non-expert citizens may be invited to:
  - give an opinion
  - ☐ formulate proposals on reform projects, public policies or controversial issues that require consensus-building.
  - formulate entire projects that the municipality takes into account without modification.
- □Citizen participation is a way of taking into account the diversity of opinions and expectations of citizens in the definition of public policies.



# I- THE NOTION OF CITIZEN PARTICIPATION (CONTINUED)

**B**-Levels of citizen participation and some tools

The work of Sherry Arnstein, 1969 on citizen participation.

- ■An American author and sociologist, she emphasised that citizen participation is inseparable from citizen power. Her article "A Ladder of Citizen Participation", published in 1969, profoundly changed the way we think about citizen participation.
- □His work identifies five relevant levels of citizen participation in the management of public affairs.

La collectivité donne à la population les moyens de prendre des décisions en toute autonomie.



La collectivité et ses habitants collaborent sur un pied d'égalité pour co-construire la ville ou un quartier.



La collectivité fait participer activement ses habitants et tient compte de leurs avis, mais conserve le pouvoir de décision final.



La collectivité demande à ses habitants un avis non contraignant sur des décisions et des politiques spécifiques.



La collectivité fournit à ses habitants des informations transparentes, pertinentes et à jour.







# I- THE NOTION OF CITIZEN PARTICIPATION (CONTINUED)

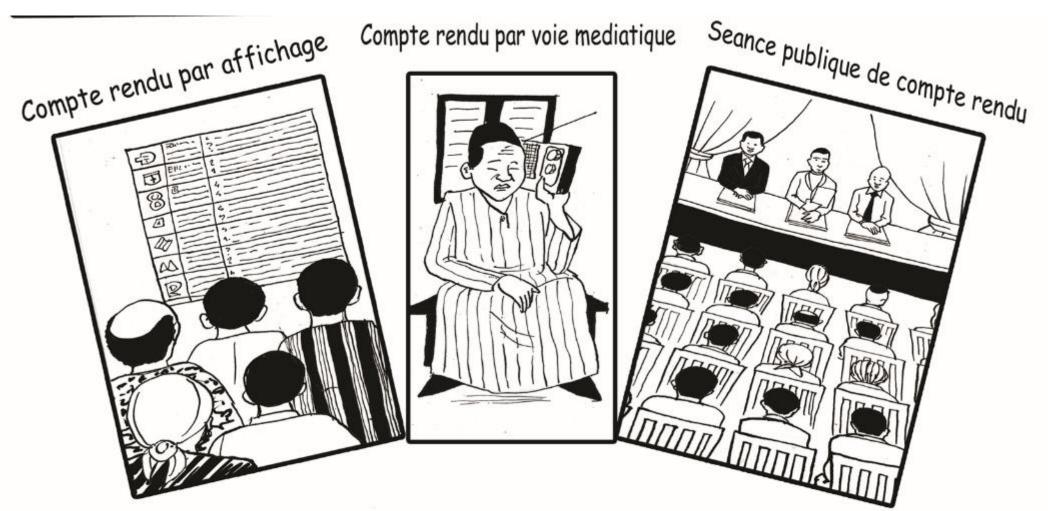
- **B**-Levels of citizen participation and some tools
- **■**Some tools for citizen participation
- Information tools: consultation bodies set up as part of development communication (Communal Youth Council, Women's Council, etc.), posters, traditional media (radio, TV and newspapers) and social media, reporting sessions, press briefing or conference, etc.
- □Tools for collecting opinions, consultation and consultation: right of petition, consultation bodies set up as part of development communication (Communal Youth Council, Women's Council, etc.), budget, Annual Development Plan, Annual Investment Plan, suggestion boxes, online suggestion boxes, field surveys, neighbourhood meetings, public hearings or discussion groups, etc.
- □Tools for co-decision: consultation bodies set up as part of development communication (Communal Youth Council, Women's Council, etc.), budget, PAD or PAI, diagnostic workshop, working groups, strategic committees, neighbourhood committees, citizens' assemblies, etc.

# I- THE CONCEPT OF CITIZEN PARTICIPATION (END)

**B**-Levels of citizen participation and some tools

# Some tools for citizen participation

- □Tools for co-decision: consultation bodies set up as part of development communication (Communal Youth Council, Women's Council, etc.), budget, PAD or PAI, diagnostic workshop, working groups, strategic committees, neighbourhood committees, citizens' assemblies, etc.
- □Tools for autonomous decision-making by citizens: consultation bodies set up as part of development communication (Communal Youth Council, Women's Council, etc.), budget, PAD or PAI, diagnostic workshop, working groups, strategic committees, neighbourhood committees, citizens' assemblies, etc.
- An emblematic tool for citizen participation is the Participatory Budget (choice of projects, project proposals). We'll be talking later about the Copargo model in Benin.
- □An emblematic tool for citizen participation: development communication with its consultation and participation frameworks.



La loi fait obligation aux élus locaux, notamment le maire de rendre compte aux populations. Ce compte rendu peut se faire par voie médiatique et d'affichage des décisions, des comptes de gestion et des rapports d'activités, soit par des séances de compte rendu... les citoyens eux-mêmes peuvent se déplacer à la mairie pour demander des informations leur permettant de suivre la gestion de leur cité. Un bon maire est celui qui rend compte et un bon citoyen, c'est celui qui demande des comptes.

# II- THE EXAMPLE CASE OF THE COMMUNE DE COPARGO

# A- The system in place for an "open municipality" in Copargo

Copargo is one of the municipalities in Benin to have understood that citizen participation goes beyond accountability. It has introduced a partial participatory budget:

- Issue of a decree instituting the Participatory Budget;
- Allocation of financial resources for the 2021 participatory budget;
- Organisation of forums at district level involving all sections of the community;
- Organisation of a community forum involving all sections of the community;
- **■** Voting/approval of the municipal budget / Popularisation

REPUBLIQUE DU BENIN

DEPARTEMENT DE LA DONGA

COMMUNE DE COPARGO



#### DELIBERATION DU CONSEIL COMMUNAL DE COPARGO

Nº2021-41/03-SO/CC/CC des 27 et 28 septembre 20212021 portant autorisation de

l'élaboration du budget participatif gestion 2022 de la commune de Copærgo

Président de sénuce : M. Ignace OHOROU

Socrétaire de séance : M. ASSAN AOUDOU Mouta-Wakilou

Régulièrement constitué et réuni en séance publique en sa 3 ans session

ordinaire des 27 et 28 septembre 2021, Le quorum étant atteint ainsi que l'atteste la liste des présences jointe

au compte rendu,

Vu la loi Nº 90-32 du 11 décembre 1990 portant constitution de la Effectif total des conseillers:...........17 République du Bénin, telle que modifiée par la loi nº2019-40 du 07 Nombre de Conseillers présents....14 Nombre de conseillers absents :.....00 povembre 2019 Nombre de procurations :... ,00

Vu la décision portant proclamation par la Cour Constitutionnelle des résultats définitéfs de l'élection président alle du 17 mai 2021;

Vu la loi 97-028 du 15 janvier 1999, portant Organisation de l'Administration Territoriale de la République du Bénin;

Vu la loi 97-029 du 15 janvier 1999, portent organisation des

communes en République du Bénin; Vu la loi 98-007 do 15 janvier 1999, portant régime financier

des communes en République du Bénin;

Vul l'Arrêté préfectoral année 2020 N°7/0063/P-SG-CM-STCCD-DCLC du 02 juin 2000 portant constatation du résultat de l'élection du Maire, des Adjuints au Maire de la Commune de Copurgo Après en avoir délibéré par :

-14 voix pour : - 00 voix contra; - 00 abstention.

#### DECIDE:

1- Est autorisée, l'élaboration du budgel participatif gestion 2022 de la commune de

2- Le Maire est chargé de l'application de la présente délibération des son approbation Enit è Copargo, le 27 septembre 2021

par l'Autorité de tutelle.

Count out Danie and



# II- THE EXAMPLE CASE OF THE COMMUNE DE COPARGO

# B- The results achieved by Copargo thanks to the "open commune" (BP)

- Requests from citizens for basic social services during village and neighbourhood forums (67 projects listed) in the following categories: repair or construction of boreholes for human-powered pumps that have broken down, construction of classrooms or schools, construction of crossing structures, construction of market sheds, installation of solar panels, construction of youth centres, rehabilitation of AEVs, construction of storage warehouses, development of football pitches, construction of health centres, development of rural tracks, provision of qualified teachers, development of a water reservoir, establishment of an economic unit, opening of roads, installation of solar street lamps, construction of public latrine blocks, purchase of refuse collection trucks, construction of craftsmen's centres;
- Prioritisation by district (12 projects selected): Project to build a health centre in Katabam, Project to rehabilitate the Singré AEV, Project to build sheds on the new Singré market site, Project to build a crossing on the Anandana-Chabikouma road, Project to build the district youth centre; Project to set up a rice processing unit, Project to expand the Pabègou dispensary, Project to clean up the Pabègou market, Project to develop the football pitch, Project to build a crossing on the Gbamdi-Foutréka road, Project to build a maternity hospital in Gbamdi, Project to build a human-powered borehole in Bargo (Yaraou village).

REPUBLIOUE DU BENIN DEPARTEMENT DE LA DONGA COMMUNE DE COPARGO



DELIBERATION DU CONSEIL COMMUNAL DE COPARGO Nº2021-63/02-SE CC/CC du 24 décembre 2021 portant adoption du/des projets dans le cadre du processus d'élaboration du budget participatif de la commune de Copargo gestion 2022

Président de séance : M. Ignace OUOROU Secrétaire de séance : M. SANNI T. Bantchi Régulièrement constitué et réuni en séance publique en sa extraordinaire du 24 décembre 2021, Le quorum étant atteint ainsi que l'atteste la liste des présences jointe au compte rendu. Vu la loi Nº 90-32 du 11 décembre 1990 portant donstitution de la Nombre de Conseillers présents....15 Nombre de conseillers absents :.....02 République du Bénin, telle que modifiée par la loi nº2019-40 du 07/ Nombre de procurations :...... 00 novembre 2019 Vu la décision portant proclamation par la Cour Constitutifiquelle des résultata définitifs de l'élection présidentielle du 77 mai 2021 Vu da loi 97-028 du 15 janvier 1999, portant Organisation de l'Administration Territoriale de la République du Benin ; Vn la loi 97-029 du 15 janvier 1999, portant organisation des communes on République du Bonin ; Vu la loi 98-007 du 15 janvier 1999, portant régime financier des communes en République du Bénin ; Vu l'Arrêté préfectoral année 2020 N° 7/0063/P-SG-CM-STCCD-DCLG du 02 juin 2020 portant constattition du régultat de l'élection du Maire, des Adjoints au Maire de la Commune de Capargo Après en avoir délibéré par ! -15 voix poun; - 00 voix contre; - 00 abstention.. 1

#### DECIDE :

1. Sont adoptes, les projets co-après pour être finance dans l'ordre dans le cadre du processus d'élaboration du budget participatif de la commune de Copargo gestion 2022; Projet N°1: Projet de construction d'un dispensaire à Pabégou

Projet N°2 : Projet de construction de bangars sur le nouveau site du marché de Singré-Projet Nº3 : Projet de construction d'une mini-unité de transformation de riz à Apandana Projet Nº4 : Projet de construction d'un ouvrage de franchissement sur l'aixe Gibanidi

2- Le Maire est chargé de l'application de la présente délibération des son approbation par

Fait à Copargo, le 24 décembre 202

gnace OUOR

# II- THE EXAMPLE CASE OF THE COMMUNE DE COPARGO

B- The results achieved by Copargo thanks to the "open commune" (BP)
☐ The projects provide a direct and effective response to the needs of the population (more effective local public action);
□ citizens are bringing together the management of public affairs and loca democracy. This enables the emergence of more responsible citizenship;
people feel a stronger sense of belonging to their local authority and are more fiscally aware;
□Local governance is also improving;

☐ The number of reporting sessions is increasing (04 for 2023).

# II- THE EXEMPLARY CASE OF THE COPARGA MUNICIPALITY

### **C- Outlook**

- mobilising the public is not always easy;
- once mobilised, the conditions for a good session are not always in place;
- once the expectations and projects proposed by local people have been identified, they are prioritised at district level, then at municipal level. This prioritisation exercise means that the needs of the population are not met until later;
- ☐ After this whole process, the local council selected a project based on the resources available. At the outset, a directive from the Ministry of Health asked local authorities to defer any new health projects.
- □ Despite these difficulties, the municipality remains committed to citizen participation and the Participatory Budget.

# CONCLUSION

- Citizen participation is a consequence of the representative democracy that Benin opted for at the National Conference in February 1990.
- Citizen participation requires a dose of transparency and rigorous, participatory planning of activities.
- Transparency is essential, as it makes it easier to monitor and critically examine the results achieved by the communes in line with the planned objectives.

#### To find out more...

In addition to organisations such as La Fondation Le Municipal, Social Watch and ALCRER, which have expertise and documentation on citizen participation, local players can join the OIDP (Observatoire International de la Démocratie Participative) and benefit from its expertise. Its 2025 Annual Conference will be held in Cotonou, an opportunity not to be missed. The link: https://oidp.net/fr/form.php

Thank you for your attention.

# Next seminar - focus on the platform's partners

ATTENTION SMALL GROUPS - Registration essential!

French: 17 October 2023

English: 20 October 2023

Español: 17 Octubre 2023

If you want to take part, send us your email address in the chat!







Sustainable Cities Platform

